

Professional Recommendation Form**<Applicant>**

Last/Family Name	First/Given Name	Middle Name
TSUKUBA	Hanako	Write your name before you give this form to the recommender.

Recommender will fill in the section onward.

<Recommender>

Name	Organization, title
KOKUSAI Ichiro	Minato Japan, CEO
How long have you known the applicant?	What is your relationship to the applicant?
4 years	Employer

To what extent have you and the applicant discussed his/her decision to study in an MBA program?

Please check one: ☒ Extensively ☐ Somewhat ☐ Not at all

1. Please give your evaluation of the applicant's management potential. How will management education benefit the individual in his or her career?

Fill in either English or Japanese

2. Please describe the applicant's outstanding talents and abilities. Comment specifically on the academic and/or management skills of relevance for an MBA-IB program and a management career.

3. Please describe the applicant's areas needing improvement. What are the effects on his/her academic or professional activities?

4. Describe the applicant's ability to communicate orally and in writing. If the applicant is a non-native English speaker, address his/her ability to understand, speak, and write in English. If the applicant is a native English speaker, please comment on his/her ability to understand, speak, and write in a second language.

5. Please comment on the applicant's ability to work with others, including superiors, peers and subordinates. Is the applicant an effective group member or does he/she works better individually?

6. Are there any other matters which you feel we should know about the applicant?

	POOR	AVERAGE	GOOD	OUTSTANDING	UNABLE TO COMMENT
Analytical Ability	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integrity	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Maturity	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Self Confidence	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Managerial Attributes:					
-Initiative	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
-Interpersonal Relations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
-Leadership Potential	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
-Time Management	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
-Organizational Abilities	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

☒ I strongly recommend this applicant to the Tsukuba MBA-IB Program.

☐ I recommend this applicant to the Tsukuba MBA-IB Program.

☐ I do not recommend this applicant to the Tsukuba MBA-IB Program.

Signature: Ichiro KOKUSAI

Date: 2018/9/1