

Professional Recommendation Form

<Applicant>

Last/Family Name	First/Given Name	Middle Name

<Recommender>

Name	Organization, title
How long have you known the applicant?	What is your relationship to the applicant?

To what extend have you and the applicant discussed his/her decision to study in an MBA program?

Please check one: Extensively Somewhat Not at all

1. Please give your evaluation of the applicant's management potential. How will management education benefit the individual in his or her career?
2. Please describe the applicant's outstanding talents and abilities. Comment specifically on the academic and/or management skills of relevance for an MBA-IB program and a management career.
3. Please describe the applicant's areas needing improvement. What are the effects on his/her academic or professional activities?

4. Describe the applicant's ability to communicate orally and in writing. If the applicant is a non-native English speaker, address his/her ability to understand, speak, and write in English. If the applicant is a native English speaker, please comment on his/her ability to understand, speak, and write in a second language.

5. Please comment on the applicant's ability to work with others, including superiors, peers and subordinates. Is the applicant an effective group member or does he/she works better individually?

6. Are there any other matters which you feel we should know about the applicant?

	POOR	AVERAGE	GOOD	OUTSTANDING	UNABLE TO COMMENT
Analytical Ability					
Integrity					
Maturity					
Self Confidence					
Managerial Attributes:					
-Initiative					
-Interpersonal Relations					
-Leadership Potential					
-Time Management					
-Organizational Abilities					

I strongly recommend this applicant to the Tsukuba MBA-IB Program.

I recommend this applicant to the Tsukuba MBA-IB Program.

I do not recommend this applicant to the Tsukuba MBA-IB Program.

Signature: _____ *Date:* _____